NEW YORK STATE OF OPPORTUNITY | NY Power Authority

Chief Risk Officer Report

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SVP & Chief Risk Officer

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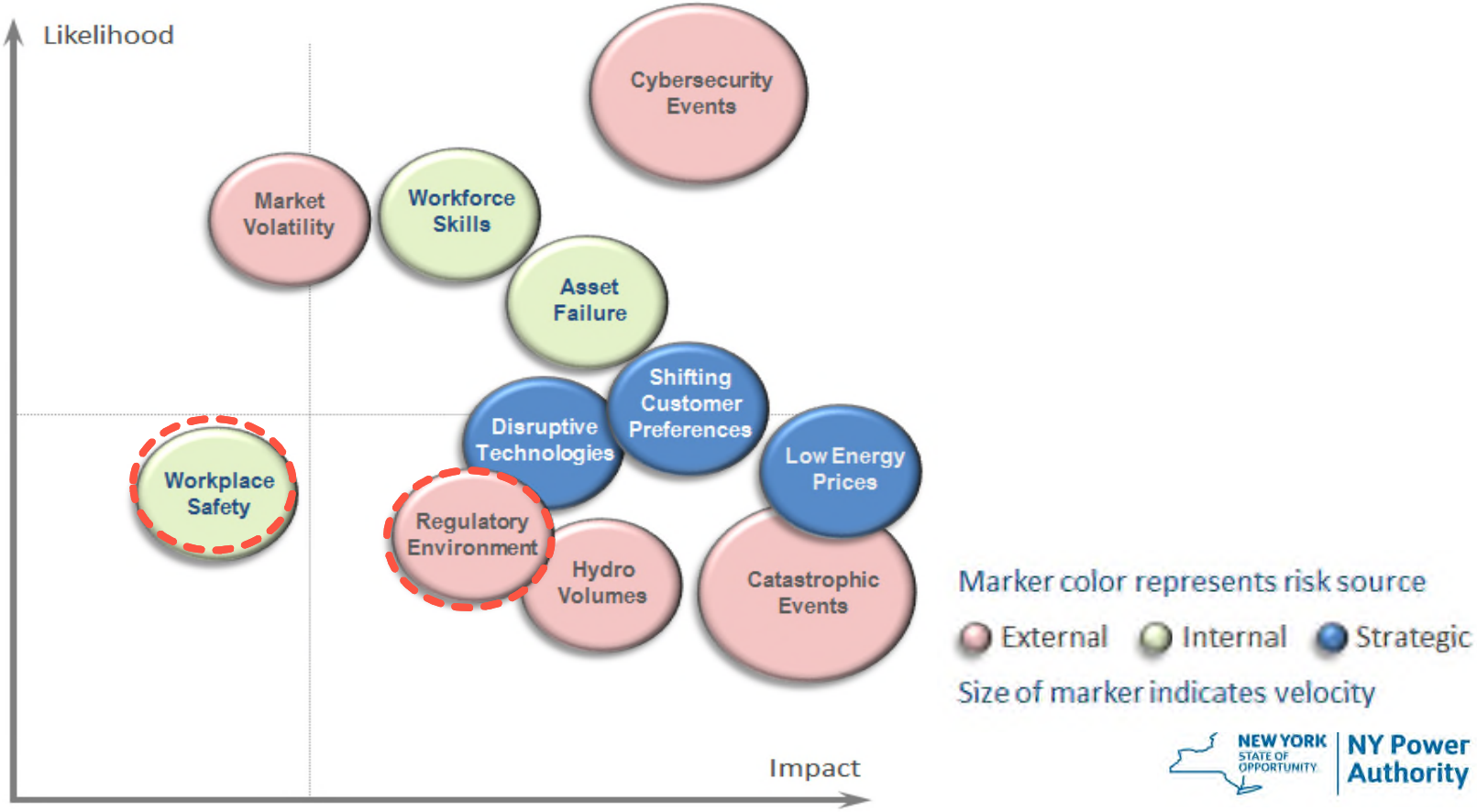
Top Enterprise Risks



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Enterprise Risk Dashboard

	Top Risks	Primary Impact on Corporate Goals	Exposure
External	Cyber & Physical Security	Financial, Operational, Value	Increasing
	Catastrophic Events	Financial, Operational, Value	
	Low Hydro Flow Volumes	Financial, Operational, Value	Decreasing
	Regulatory Environment	Financial, Operational, Value	
	Commodity Market Volatility	Financial, Operational, Value	
Internal	Critical Asset Failure	Financial, Operational, Value	
	Failure to Attract & Retain Qualified Workforce	Financial, Operational, Value	
	Workplace Safety	Financial, Operational, Value	
Strategic	Sustained Low Energy Prices	Financial, Operational, Value	
	Shifting Customer Preferences	Financial, Operational, Value	
	Disruptive Technologies	Financial, Operational, Value	

ILLUSTRATIVE

RISKS TO BE ASSESSED

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Risk Management Activities

Cyber & Physical Security Risk

December

- *Work continues to determine:*
  - *Impact on Public Trust & Reputation*
  - *Appropriate mitigation plans*

May

Findings to be presented to the Board

Top Risks Assessment

January

- *Engage Top Risks Sponsors*
- *Establish cross-functional Core Team*
- *Publish survey*

February to April

- *Analyze survey data*
- *Risk Management to facilitate workshops*
- *Core Team to present findings to Sponsors*

May

- *Sponsors to share insights with the Risk Committee*
- *CRO to share consolidated results with the CEO/Board*

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Risk Management Activities - Continued

Commodity Risk Portfolio Review

- Project to understand & assess all exposures associated with the Authority's assets
- Determine optimal portfolio management guided by risk-reward principles

Close Partnerships with Other Business Units

- Maintain continued alignment with Strategy & Audit
- Review of Long-Term Contract Negotiations with Finance & Marketing
- Assist in risk analysis of Customer Energy Services Projects

Monitoring Metrics

- Key Risk Indicators to be built on findings from Top Risks Assessments
- To be aligned with the KPIs being developed by the Strategy team

Senior Director of Enterprise Risk

- New hire to Start on February 24